Analyst Meeting Presentation Material



June 1, 2006

Mitsui Trust Financial Group

Agenda

. Management Strategies

·Management Direction Recomposition of Revenue Structure

Management Objectives: Results and Plan

·Low Cost Operations Profitability & Efficiency

·Financial Summary Revenues by Business Unit

. Business Operations

- 1. Expansion of Fee Businesses
- 2. Increase Efficiency of Banking Business
- 3. New Businesses

. Strengthening of Balance Sheet

NPLs Balance & NPLs Ratio Disposal of NPLs

[,]Equity Portfolio [,]Bond Portfolio

·Deferred Tax Assets ·Capital

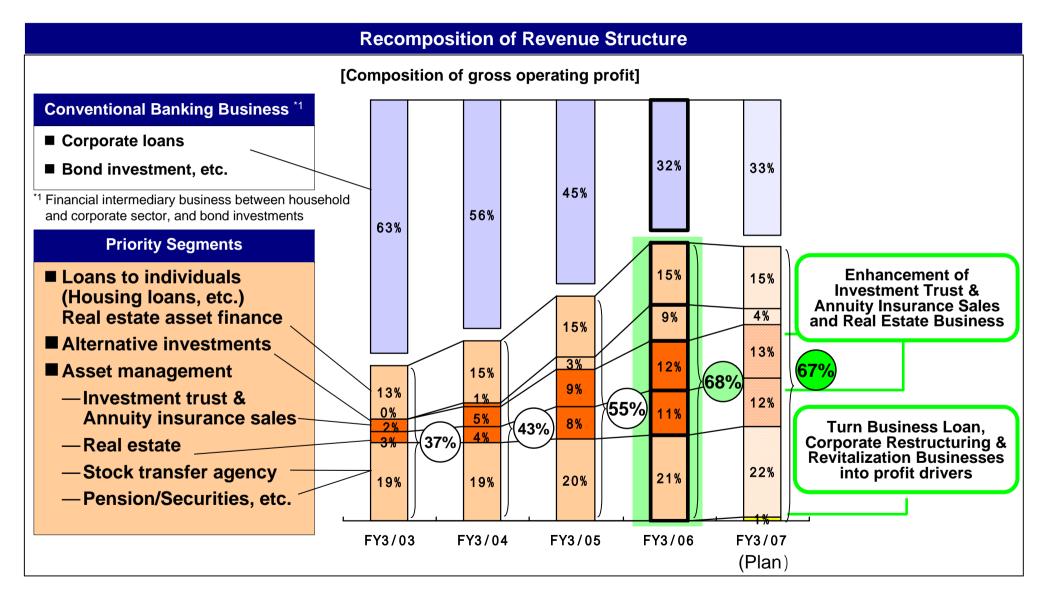
. Management Strategies

- Management Direction
- Recomposition of Revenue Structure
- Management Objectives: Results and Plan
- Low Cost Operations
- Profitability & Efficiency
- Financial Summary
- Revenues by Business Unit

Management Direction

Management Direction Mitsui Trust Financial Group **Actions** FY3/07 ~ ~FY3/06 Increase concentration Recomposition on high margin & high Acceleration of revenue growth segments Increase structure Increasing Turn new businesses profitability total into profit drivers investment of management **Thoroughly** resources Maintaining Increase revenues efficient efficient **Continuation** management management Strengthening of **Balance Sheet Accomplished** To accomplish · Final disposal of NPLs · Reduction of equity portfolio

Recomposition of Revenue Structure



Management Objectives: Results and Plan

FY3/07 Plan FY3/06 Actual Items **Recomposition of Revenue Structure** Investment trust & Revenues of ¥34.4bn [Record High] Revenues: ¥36.5bn annuity insurance sales (¥8.4bn increase, or 32% increase YoY) Real estate Revenues of ¥30.3bn [Record High] Revenues: ¥35.0bn related fees (¥5.0bn increase, or 20% increase YoY) New origination of ¥701.3bn [Record High] Same level of new Housing loans origination in FY3/06 (¥90.1bn increase, or 15% increase from 3/05)

Strengthening of Balance Sheet

NPLs Ratio *1

Actual: 1.8% from 2.8% in 3/05 (Achieved target of lower than 2.0%)

Estimate: Low 1.0% level

Credit costs *1

Resolution of NPL problem by use of ¥65.6bn for clean up

Estimate: ¥20.0bn

Reduction of equity portfolio*2

Actual: 62% of Tier1 from 73% in 3/05

50% level of Tier1

DTAs *2

Actual: 18% of Tier1 from 35% in 3/05

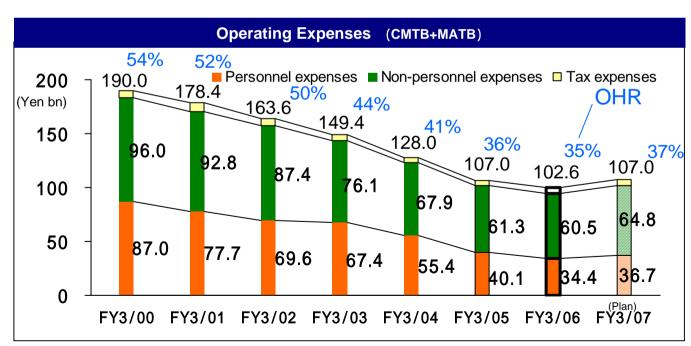
Low 10% level of Tier1

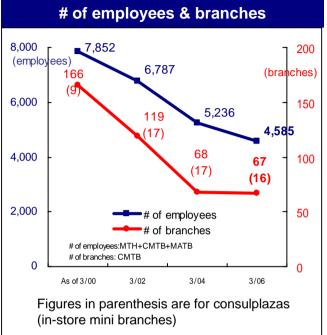
^{*1} CMTB, non-consolidated *2 MTH, consolidated



Low Cost Operations

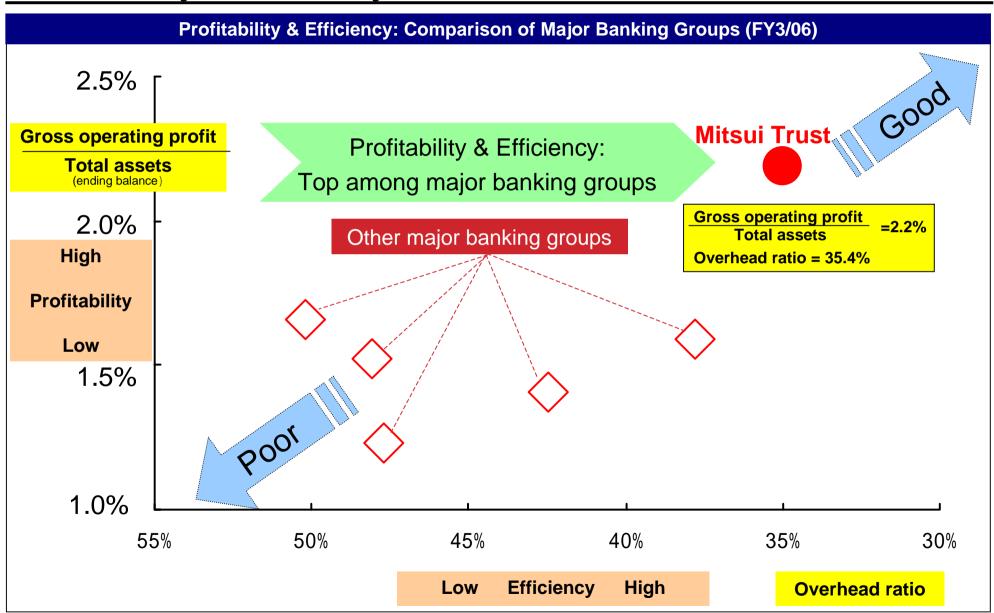
Items FY3/06 Actual FY3/07 Plan Operating Expenses ¥6.7bn decrease YoY Proactive investment of management resources in high margin & high growth segments OHR 35% Lowest among Japanese major banks Maintain current efficiency





Maintain high efficiency and increase investment of management resources in high margin & high growth segments

Profitability & Efficiency



Financial Summary

FY3/06 Highlights & FY3/07 Outlook								
	а	b		d	(Yen bn)			
CMTB+MATB		Actual	c:b-a	Outlook	e:d-b			
Combined totals	FY3/05	FY3/06	Change	FY3/07	Change			
Gross operating profit *1	298.1	283.3	(14.8)	287.0	3.7			
[of which housing loan securitization profit]	[34.4]	[16.2]	[(18.2)]	[0.0]	[(16.2)]			
Operating expenses [minus]	107.0	100.2	(6.7)	107.0	6.8			
Overhead ratio	36%	35%	(1)%	37%	2%			
Pre-provision profit ^{*2}	191.1	183.0	(8.0)	180.0	(3.0)			
Net stock-related profit	15.8	26.5	10.7	0.0	(26.5)			
[of which capital gain on alternative investments]	[(0.0)]	[3.6]	[3.6]	-				
Recurring profit	149.9	125.2	(24.6)	150.0	24.8			
Deferred income taxes [minus]	47.1	0.1	(47.0)	19.0	18.9			
Net income	92.1	118.2	26.1	120.0	1.8			
Credit costs [minus]	43.9	65.6	21.7	20.0	(45.6)			
MTH, Consolidated	FY3/05	FY3/06	Change	FY3/07	Change			
Recurring profit	157.4	138.3	(19.0)	160.0	21.7			
Net income	94.0	119.6	25.6	120.0	0.4			
ROE*3	19%	23%	4%	19%	(4)%			

^{*1} Before trust a/c credit costs *2 Effective net operating profit before trust a/c credit costs & provision (reversal) of general reserve *3 Average balance of outstanding capital was used as divisor

Revenues by Business Unit

Revenues by Business Unit								
	а	b			d			
CMTB+MATB		Actual	c:b-a	Growth	Outlook	e:d-b	Growth	CAGR
Combined totals	FY3/05	FY3/06	Change	rate	FY3/07	Change	rate	FY3/05~
Asset management business	108.5	125.9	17.4	16%	134.0	8.1	6%	11%
Investment trust & annuity insurance sales —	26.0	34.4	8.4	32%	36.5	2.1	6%	18%
Real estate C	MTB 25.3	30.3	5.0	20%	35.0	4.7	16%	18%
Stock transfer agency	ノ 15.7	16.7	1.0	6%	16.0	(0.7)	(4)%	1%
Pension	24.9	25.7	8.0	3%	28.5	2.8	11%	7%
Securities MA	ATB 8.8	10.5	1.7	19%	12.5	2.0	19%	19%
[^{of which} Investment advisory fee & trust fee] —	^ر [3.9]	[6.1]	[2.2]	[56%]	[8.0]	[1.9]	[31%]	[43%]
Others	7.5	8.2	0.7	9%	5.5	(2.7)	(33)%	(14)%
Banking business	189.5	157.4	(32.1)	(17)%	153.0	(4.4)	(3)%	(10)%
Excl. * Financing business 3 a/c total, others	118.5	106.6	(11.9)	(10)%	108.0	1.4	1%	(5)%
* Loans to individuals, Real estate asset finance	46.0	41.0	(5.0)	(11)%	44.0	3.0	7%	(2)%
Housing loan securitization profit	34.4	16.2	(18.2)	(53)%	0.0	(16.2)	-	-
Net bond-related profit	(9.4)	(6.4)	3.0		1.0	7.4	-	-
Gross operating profit	298.1	283.3	(14.8)	(5)%	287.0	3.7	1%	(2)%
Operating expenses	107.0	100.2	(6.8)	(6)%	107.0	6.8	7%	0%
Pre-provision profit	191.1	183.0	(8.1)	(4)%	180.0	(3.0)	(2)%	(3)%

. Business Operations

- 1. Expansion of Fee Businesses
- 2. Increase Efficiency of Banking Business
- 3. New Businesses

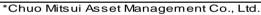
- 1. Expansion of Fee Businesses

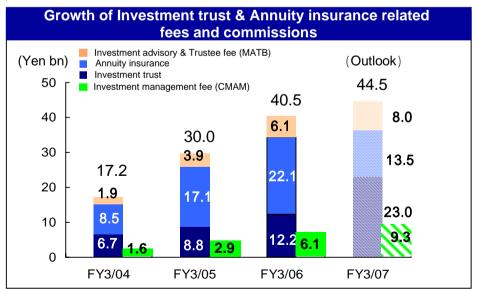
- Investment Trust & Annuity Insurance Sales
- Real Estate Business
- Stock Transfer Agency Business
- Pension & Securities Business of MATB

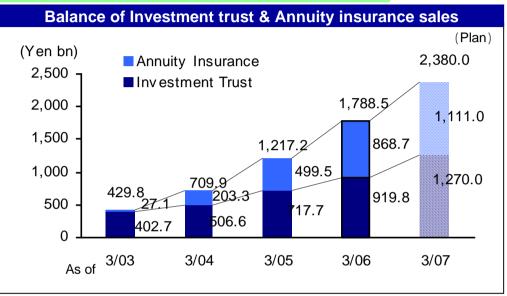
Investment Trust & Annuity Insurance Sales

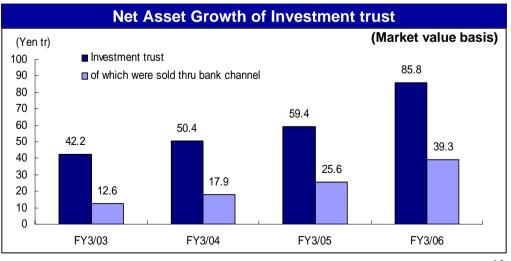
In the growing investment trust market, develop sales and marketing of investment trust by enhancing consultation capability

and co	ommissi b	ons	-1	
			-1	
			d	(Yen bn)
	Actual	c:b-a	Outlook	e:d-b
Y3/05	FY3/06	Chg.	FY3/07	Chg.
8.8	12.2	3.4	23.0	10.8
17.1	22.1	5.0	13.5	(8.6)
26.0	34.4	8.4	36.5	2.1
0.9	2.2	1.3	3.0	0.8
3.0	3.9	0.9	5.0	1.1
3.9	6.1	2.2	8.0	1.9
30.0	40.5	10.5	44.5	4.0
2.9	6.1	3.2	9.3	3.2
	17.1 26.0 0.9 3.0 3.9 30.0	AY3/05 FY3/06 8.8 12.2 17.1 22.1 26.0 34.4 0.9 2.2 3.0 3.9 3.9 6.1 30.0 40.5	AY3/05 FY3/06 Chg. 8.8 12.2 3.4 17.1 22.1 5.0 26.0 34.4 8.4 0.9 2.2 1.3 3.0 3.9 0.9 3.9 6.1 2.2 30.0 40.5 10.5	AY3/05 FY3/06 Chg. FY3/07 8.8 12.2 3.4 23.0 17.1 22.1 5.0 13.5 26.0 34.4 8.4 36.5 0.9 2.2 1.3 3.0 3.0 3.9 0.9 5.0 3.9 6.1 2.2 8.0 30.0 40.5 10.5 44.5





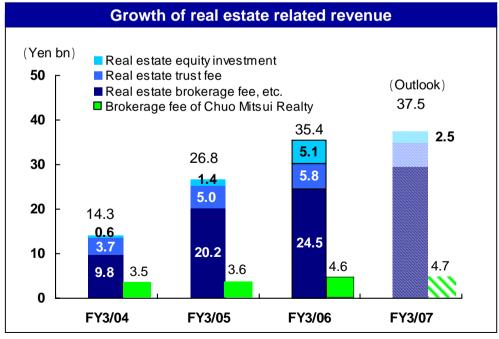


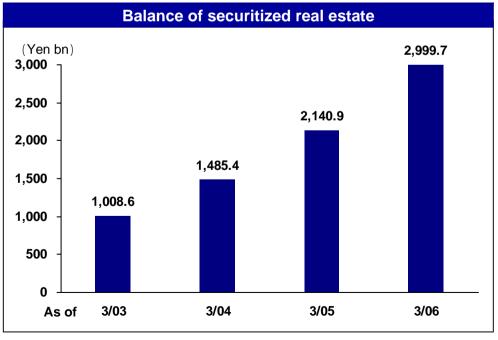


Real Estate Business

Real estate related revenue								
СМТВ	а	b Actual	c:h a	d Outlook	(Yen bn)			
CWTB	FY3/05	FY3/06	Chg.	FY3/07	Chg.			
Brokerage fee, etc.	20.2	24.5		29.5				
Trust fee	5.0			5.5				
Real estate business revenue	25.3	30.3	5.0	35.0	4.7			
Equity investment revenue	1.4	5.1	3.7	2.5	(2.6)			
Total	26.8	35.4	8.6	37.5	2.1			
(Reference) Brokerage fee of Chuo								
Mitsui Realty	3.6	4.6	1.0	4.7	0.1			

- Posted record high revenue due to steady increase in brokerage fees related to funds & investors
- Pursue every profit-earning opportunities in the brokerage business, securitization business, equity investment business, and fund business by utilizing high expertise in these fields



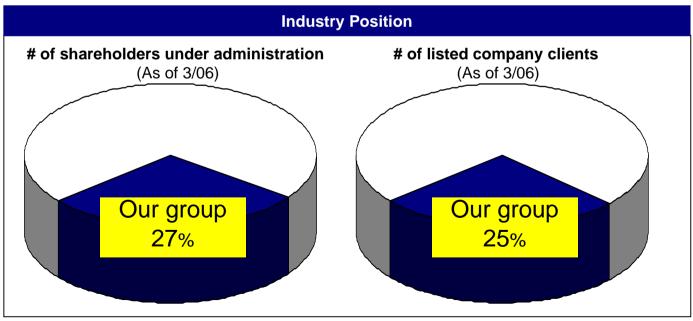


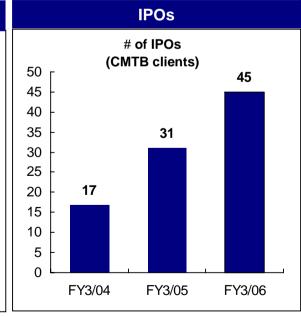
Stock Transfer Agency Business

Revenue of Stock Transfer Agency Business									
	а	b		d	(Yen bn)				
CMTB		Actual	c:b-a	Outlook	e:d-b				
	FY3/05	FY3/06	Chg.	FY3/07	Chg.				
Fees received	27.0	27.7	0.7	26.2	(1.5)				
Fees paid (Minus)	11.3	10.9	(0.4)	10.2	(0.7)				
	15.7	16.7	1.0	16.0	(0.7)				

Providing client-oriented and sophisticated services including IT online system for shareholders' meetings and verification of actual shareholders

Number of CMTB clients that did IPO increased due to our steady and appropriate support and consultation for their listing



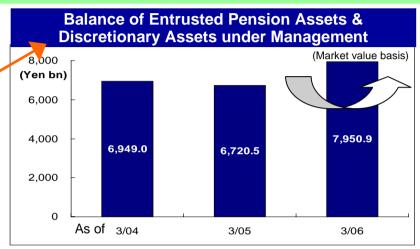


Pension & Securities Business of Mitsui Asset

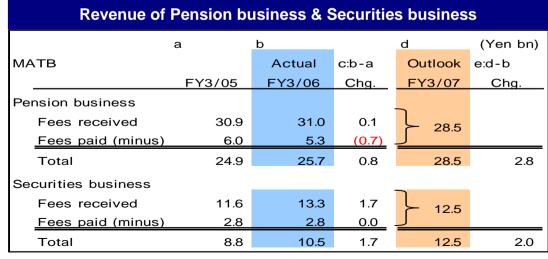
Mitsui Asset: FY3/06 Highlights & FY3/07 Outlook

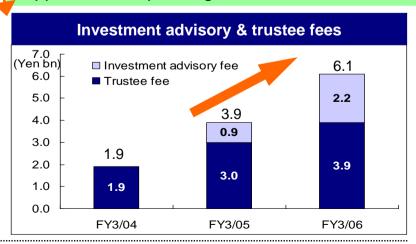
	а	b		d	(Yen bn)
		Actual	c:b-a	Outlook	e:d-b
<u> </u>	FY3/05	FY3/06	Change	FY3/07	Change
Gross operating profit	32.8	36.1	3.2	41.0	4.9
Pension business	24.9	25.7	0.8	28.5	2.8
Securities business	8.8	10.5	1.7	12.5	2.0
of which investment advisory					
fee and trustee fee]	[3.9]	[6.1]	[2.2]	[8.0]	[1.9]
Others	(0.9)	(0.1)	0.8	0.0	0.1
Operating expenses	14.5	13.1	(1.3)	14.0	0.9
Overhead ratio	44%	36%	(8%)	34%	(2%)
Pre-provision profit	18.2	22.9	4.6	27.0	4.1
Net income	10.1	12.6	2.4	15.0	2.4

Negative impact of "Daiko Henjo" is over ~Increasing entrusted asset expanded profit base



Investment advisory fee & trustee fee showed steady growth due to enhancement of approach to expanding investment trust market





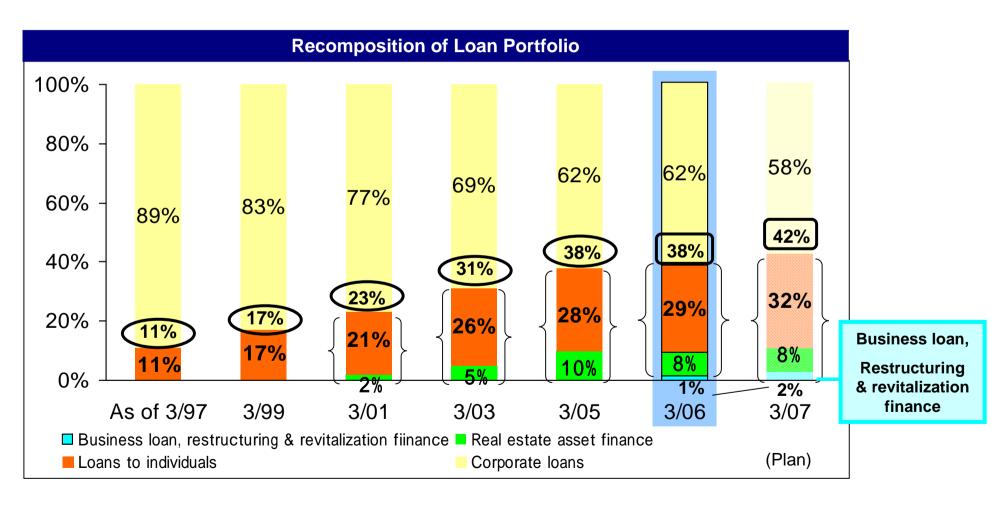
-2. Increase Efficiency of Banking Business

- Recomposition of Loan Portfolio
- Housing Loans
- Real Estate Asset Finance
- Yields & Margins
- Alternative Investments

Recomposition of Loan Portfolio

Composition of loans to individuals and real estate asset finance: 37%

- Credit loss rate of loans to individuals: **Stable at 0.01%**
- Real estate asset finance: No defaults



Housing Loans

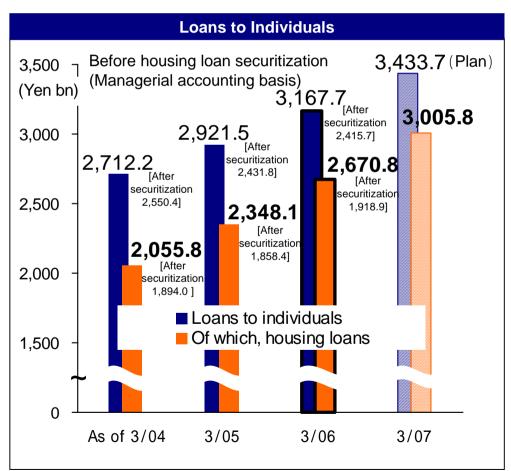
FY3/06 Actual

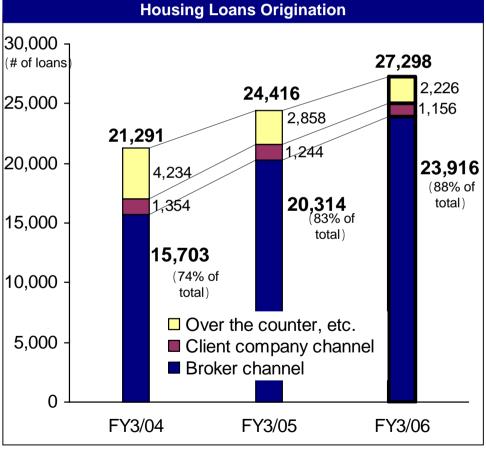
■ New housing loan origination: ¥701.3bn

[Record high]

■ Net increase: ¥322.7bn

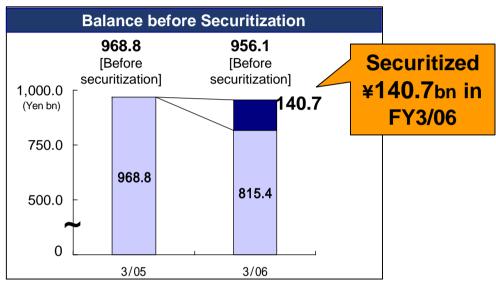
"Route sales (real estate agent and developer channel)" strategy brings in successful differentiation with competitors

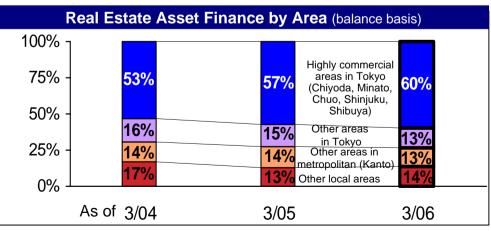


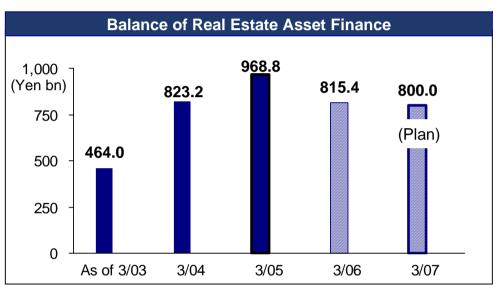


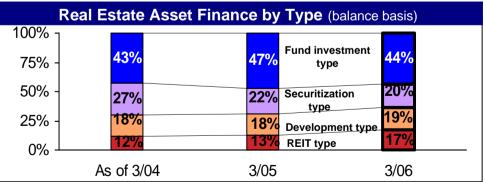
Real Estate Asset Finance

Shift business model to fee-oriented business which utilizes securitization methods, by taking advantage of position as pioneer in real estate asset finance









Fund investment type: Real estate fund investment

Securitization type: Off-balancing real estate of corporations

Development type: Building new office buildings and large condominiums

REIT type: Loans to REIT (to investment company)

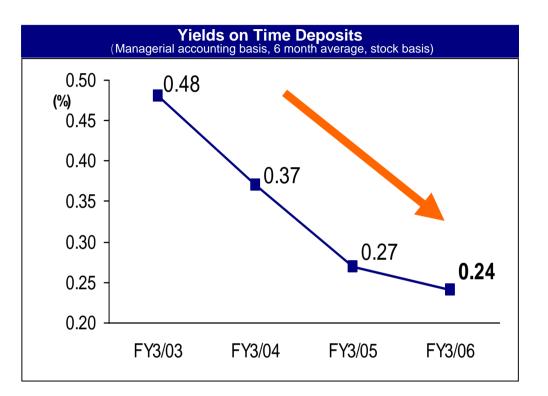


Yields & Margins

CMTB: Banking a/c [domestic] Yields							
CMTB, Banking a/c, Domestic funds							
	ſ	а	b	c:b-a			
	ı	FY3/05	FY3/06	Change			
Average yield of interest income		1.13%	1.21%	0.08%			
2 Average yield on loans and bills discounted		1.40%	1.12%	(0.28)%			
Interest yield on securities		0.74%	1.67%	0.93%			
3 Average yield on interest expense		0.33%	0.24%	(0.09)%			
4 Average yield on deposits		0.22%	0.19%	(0.03)%			
Yield margin(1-3)		0.80%	0.96%	0.16%			
Yield margin(2-4)		1.18%	0.93%	(0.25)%			

CMTB: 3 a/c Yields							
Banking a/c(domestic funds) + Loan Trusts + JODMTs*							
	а	b	c:b-a				
	FY3/05	FY3/06	Change				
Average yield of interest income	1.19%	1.19%	0.00%				
2 Average yield on loans and bills discounted	1.46%	1.19%	(0.27)%				
Average yield on securities	0.96%	1.84%	0.88%				
3 Average yield on interest expense	0.27%	0.20%	(0.07)%				
4 Average yield on deposits and principals	0.17%	0.15%	(0.02)%				
Yield margin(1-3)	0.92%	0.99%	0.07%				
Yield margin(2-4)	1.29%	1.04%	(0.25)%				

^{*}Jointly Operated Designated Money Trusts



Yield on securities remarkably improved due to outstanding performance in alternative investments.

Alternative Investments

- Part of asset portfolio diversification strategy, reallocated with risk capital freed from reduction of equity portfolio, etc.
- Risk control thoroughly considered

	Alternative Investments: Actual & Outlook									
					(Yen bn)					
		Actual		Actual	Outlook					
		FY3/05		FY3/06	FY3/07					
	End balance	680.0	\subseteq	450.0	610.0					
а	Average balance	560.0		730.0	430.0					
b	Return *1	12.6		35.0	20.0					
b/a	Rate of returns	2.2%		4.7%	4.7%					

Types of Alternative Investments

- ·Securitized product investments **RMBS** Credit linked notes Repackaged bonds
- · Venture capital investments
- ·Real estate equity investments
- · Non-performing loan investments
- · Equity fund investments

*1 Gross basis (before considering funding costs)

Sold almost all of Fund of hedge funds

-3. New Businesses

- New Businesses
- [,] Business Loans
- · Corporate Restructuring & Revitalization Business

New Businesses

Corporate Restructuring & Revitalization Business

■ Provide Leveraged finance, DIP finance in response to funding needs for corporate restructuring and revitalization

Business Loans

- Established "Business Loan Dept.", a specialized division of CMTB in Expand operation nationwide 4/05
- Enhance alliance with Nissin Co. Ltd. in "Chuo Mitsui Finance Service" (a joint venture)

Developing new profit growth drivers

Reverse Mortgage

- Engaged in the business ahead of peers in anticipation of coming aging society
 - Expand sales by figuring out clients' needs

Private Banking

■ Opened "Private Trust Saloon" to provide wealth management products and services to high-net-worth individuals

Securities Brokerage

■ Add foreign bonds and other products to lineup to meet the needs of clients, amid an acceleration in the shift of personal financial asset from "deposits" to "investments"



Business Loans

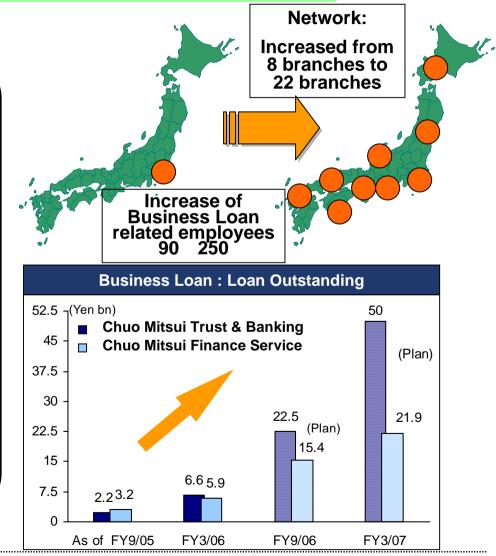
Proactive investment of business resources in Business Loans Enhance alliance with Nissin Co., Ltd. in Chuo Mitsui Finance Service

Chuo Mitsui Trust & Banking

- Market scale ---4.7 million companies **Small Enterprises---1.6 million** Individual shops/offices --- 3.1 million
- Increased marketing efficiency by establishment of call center
- **■** Established quick assessment function through scoring system (Target companies: Annual Sales / ¥50mil ~)

Chuo Mitsui Finance Service

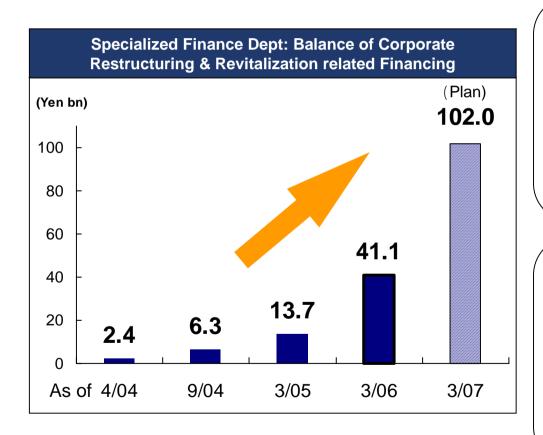
- Focus on real estate related finance with Nissin Co., Ltd.
- Introducing new products to meet clients' diversified needs
 - Card-Loan type finance, Floating rate loan (Target companies: Annual Sales / ~¥50mil)





Corporate Restructuring & Revitalization Business

Established specialized division to meet the diversified needs of corporate clients by offering corporate restructuring and revitalization, M&A, and buyout related finance and services



Corporate revitalization financing

- Major player in DIP financing
- * DIP finance, Exit finance
- * Arrangement of revitalization scheme (finding sponsors)
- * Financing to succeeding (existing) company
- * Collaboration with CMTB Total Servicing Co., Ltd. in NPLs business

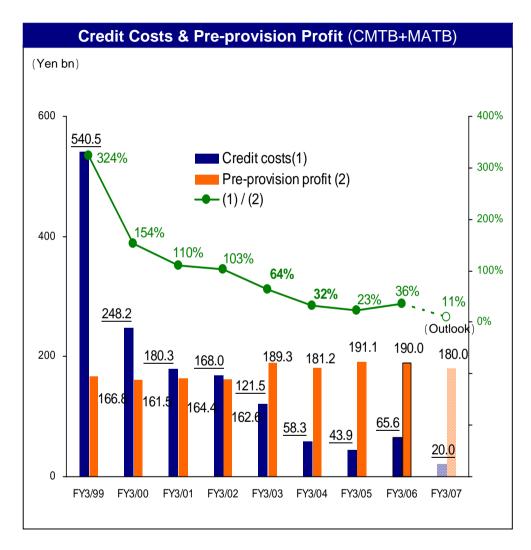
Corporate restructuring financing

- Positioned as leading provider of financing products to increase corporate value, such as management buyouts
 - *Leveraged loan
 - *Intermediary on M&A, finding sponsors
 - * Arrangement of financing scheme

. Strengthening of Balance Sheet

- Disposal of NPLs
- NPLs Balance & NPLs Ratio
- Equity Portfolio
- Bond Portfolio
- Deferred Tax Assets
- Capital

Disposal of NPLs

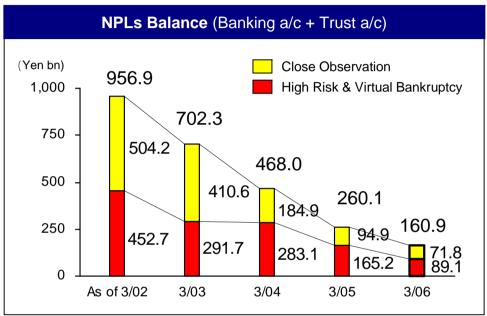


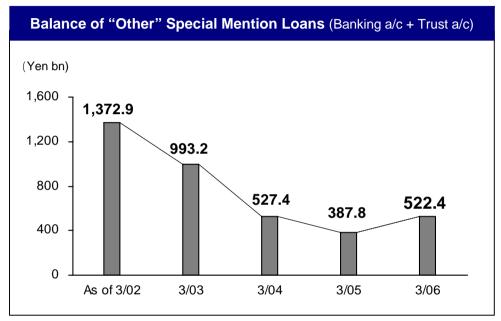
Breakdown of Credit Costs								
	а	b		d	(Yen bn)			
CMTB		Actual	c:b-a	Outlook	e:d-b			
	FY3/05	FY3/06	Chg.	FY3/07	Chg.			
New NPLs costs	38.1	49.3	11.2	20.0	- (29.3)			
Off-balance costs	22.0	2.6	(19.4)	20.0	29.5)			
Provision (reversal)								
of general reserve	(16.2)	13.6	29.8	0.0	(13.6)			
Total	43.9	65.6	21.7	20.0	(45.6)			

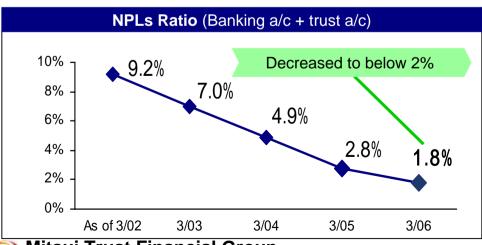
Amount of Off-balance NPLs								
	а	b		d	(Yen bn)			
СМТВ		Actual	c:b-a	Outlook	e:d-b			
Off-balance	FY3/05	FY3/06	Chg.	FY3/07	Chg.			
amount	253.7	233.2	(20.4)	60.0	(173.2)			

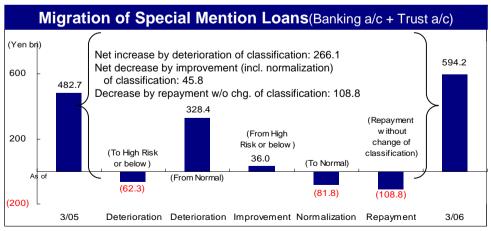
NPLs Balance & NPLs Ratio

NPLs Ratio: decreased to 1.8%







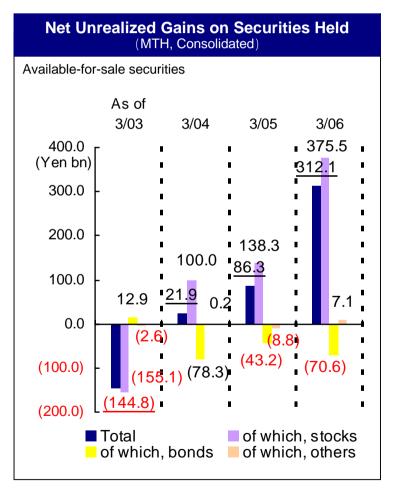


Equity Portfolio

The balance declined to low 60% level of Tier1 Capital

Equity Portfolio & Tier1 (MTH, Consolidated) 1,000 240% 227% (Yen bn) 785.7 747.9 180% 750 635.6 535.4 559.1 464.2 469.5 120% 500 95% 344.9 73% **62%** 60% 250 0 0% As of 3/03 3/04 3/06 3/05 Equity Portfolio* 1(1) Tier1 (2) — (1) / (2)

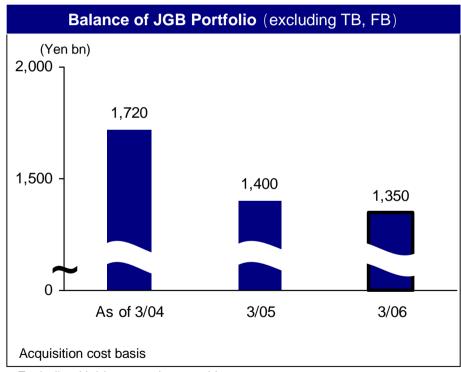
Net unrealized gains on securities held increased



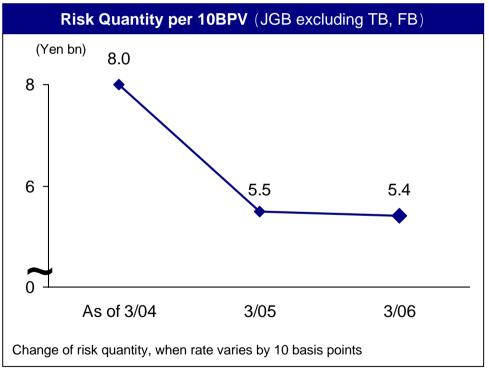
^{*1} Acquisition cost basis, except for 3/03 figure (book value basis, due to net unrealized losses)

Bond Portfolio

Executed risk control operation



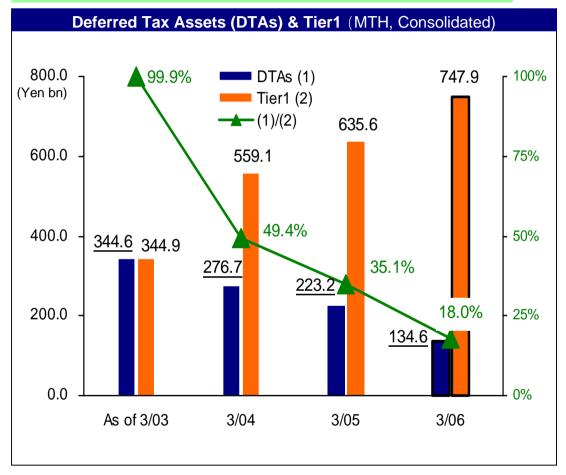
Excluding Held to maturity securities



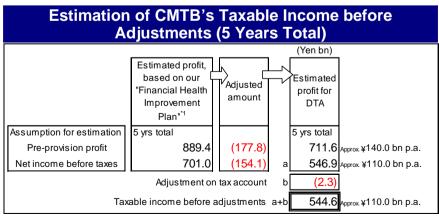
Excluding Held to maturity securities

Deferred Tax Assets

3/06 : decreased to below 20.0% of Tier1 capital (MTH, Consolidated)

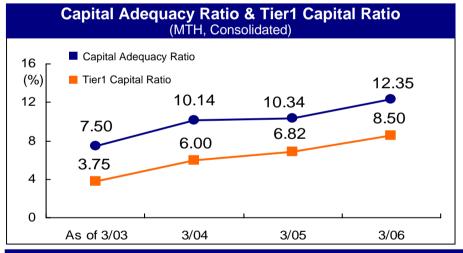


Breakdown of Deferred Tax Assets & Liabilities							
CMTB: Non-consolidated (Yen b							
As of	3/05	3/06	Chg.				
1 Deferred tax assets	240.3	239.2	(1.1)				
Allowance for possible loan losses	43.9	32.4	(11.5)				
Securities write-offs	30.3	28.1	(2.2)				
Unrealized losses on available-for-sale securities	0.0	-	-				
Reserve for retirement benefits	13.8	9.7	(4.1)				
Taxloss carryforwards	235.2	204.8	(30.4)				
Others	21.1	26.6	5.4				
Valuation allowance	(104.3)	(62.6)	41.6				
2 Deferred tax liabilities	14.4	82.6	68.1				
Gains on establishment of retirement benefit trusts	11.4	10.7	(0.7)				
Unrealized gains on available-for-sale securities	-	69.3	69.3				
Others	3.0	2.6	(0.3)				
1-2 Net deferred tax assets	225.9	156.5	(69.3)				
		•					



Capital

Capital Adequacy Ratio (MTH, Consolidated)								
				(Yen bn)				
	а	b	c:b-a	d:Estimate	e:d-b			
MTH, Consolidated	3/05	3/06	Change	3/07	Change			
Tier1	635.6	747.9	112.2	860.0	112.1			
Tier2	331.4	341.7	10.3	330.0	(11.7)			
Risk-weighted assets	9,320.5	8,795.5	(524.9)	9,200.0	404.5			
Capital Adequacy Ratio	10.34%	12.35%	2.01%	12.5 to 12	2.9%			
Tier1 Ratio	6.82%	8.50%	1.68%	9.0 to 9.4	%			



Risk Assets Change in FY3/07 (Plan)					
		(Yen bn)			
		[Risk assets change]			
Increa	se in high yield assets	[+390.0]			
L	oans to individuals	[+130.0]			
E	Business Ioans	[+40.0]			
	Corporate revitalization related assets	[+60.0]			
I A	Alternative investments	[+160.0]			
Others	S	[+10.0]			
Total		[+400.0]			



*1 Total retained earnings of MTH+CMTB+MATB subtracted by amount required for accumulated earned reserve of retained earnings and dividends paid to shareholders

Preferred Shares										
	Amount (Yen bn)	Type	Year/Month of Issue	Dividend Rate	Current Conversion Price	Reset Floor	Annual reset date, Upward/Doward Resets	Mandatory conversion date	Conversion Price at mandatory conversion date	Final Reset Floor (Yen)
Class I	32.0	Convertible	3/1998	2.50%	395.40	395.40	August 1,	8/1/2018	Market price *	400
Class II	150.0	Convertible	3/1999	0.90%	450	450	Downward reset	8/1/2009	Market price *	400
Class III	250.25	Convertible	3/1999	1.25%	450	450	only	8/1/2009	Market price *	400
Total	Fotal 432.25 * 30-day average for common share prices, starting from 45 days prior to mandatory conversion								y conversion	



This material contains certain forward-looking statements. These statements are not guarantees of future performance, and involve risks and uncertainties. Actual results may differ from these forward-looking statements contained in the present material, due to various factors, including, but not limited, to changes in overall economic conditions.