- Reason for Existence ("Purpose")

Creating new value with the power of trusts and let prosperous future for our clients and society bloom

Management Principles ("Mission")

- (1) Swiftly provide comprehensive solutions to our clients by fully utilizing the significant expertise and comprehensive capabilities.
- (2) Adhere to the principles of sound management based on a high degree of self-discipline with the background of fiduciary spirit and establish strong credibility from society.
- (3) Strive to fulfill all shareholder expectations by creating distinct values through fusing the various functions featuring the trust bank group.
- (4) Offer a workplace where the diversity and creativity of its employees are more fully utilized to add value to the organization and where employees can have pride and be highly motivated in fulfilling their missions.

Ideal Model ("Vision")

—Towards "The Trust Bank"—

Based on the fiduciary spirit and with significant expertise and comprehensive capabilities, Sumitomo Mitsui Trust Group will create distinct values by leveraging a new business model, combining its banking, asset management and administration, and real estate businesses, and will move onto the global stage as a leading trust bank group which boasts the largest and highest status in Japan.

Codes of Conduct ("Value")

In order to pursue the Management Principles of Sumitomo Mitsui Trust Group, the executives and employees commit themselves to comply with the six Codes of Conduct described below.

Completely Client-oriented
—Truthfulness and Loyalty

Contribution to Society
—Dedication and Development

Realization of Organizational Capability
—Trust and Creativity

Establishment of Individuality
—Self-help and Self-discipline

Resolute Stance against Antisocial Forces

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Integrated Report 2023 2 Trust Business strategy Theme 4 1,400 Retail Business 4 Top message 96 **Business** 12 Purpose and value creation story Corporate Business strategy 14 Materiality **Investor Services Business** 102 Real Estate Business 1.300 Global Markets Business Theme 1 20 Value creation process Asset Management Business 22 Our history and review of the Aiming to be previous Medium-Term a value creating 1,200 Management Plan 110 Group information and Theme 5 company 24 Outline of the Medium-Term external evaluation of Financial information Management Plan (FY2023 - FY2025) SuMi TRUST Group Corporate information 26 Engaging in value creating Financial data 1.100 businesses 114 Corporate 30 Digital strategy information 32 Sustainability 40 Financial highlights and 1,000 non-financial highlights 44 Message from Head of Finance Theme 2 and Treasury **Initiatives** 900 Human resource strategy to enhance Our initiatives to reduce strategic corporate value shareholdings and management 58 Corporate governance 800 base 64 Our Directors and Executive Officers and composition of the Board of Directors of our Group's core subsidiaries 700 68 Risk management 73 Human rights 74 Security 75 Internal auditing 600 76 Compliance Client-oriented initiatives Initiatives aimed at enahancing and sophisticating operational quality 500 Initiatives for financial facilitation 84 Communication with stakeholders 400 Theme 3 **Entrusted balance of trust** 88 Messages from subsidiary management Messages from assets (under management)* subsidiary Source: Trust Companies Association of Japan statistics data management 300 *Total of figures for financial institutions and other companies providing trust services in Japan 200 Birth of asse Birth of 100 2010 2020

Sumitomo Mitsui Trust Holdinas

(trillion yen)

1.500